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Sustainability/ Environment, Social, Governance (ESG) Reporting

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Today's Discussion

- Sustainability / ESG Reporting at Exelon and Value
- Reporting Standards and Examples
- "Material Issue" Concept How to Identify What to Report
- Overview of 3rd Party ESG Rating Systems
- Exelon Scoring Across Rating Systems
- Exelon Annual Approach to Sustainability Reporting
- DJSI Case Study
- Shareholder and NGO Activism
- Discussion

ESG Reporting at Exelon and Value

- **Policy Maker and NGO Engagement**: Communicate Exelon's focus on the energy system transformation and strong environmental, social, governance (ESG) performance
- Business Objective Support: "Off the shelf" information to support new and emerging business needs
- Customers: Provide information to support customer interest in clean, affordable reliable energy
- Communities: Speak to community Interest in education, workforce development, corporate philanthropy
- **Employees**: Employees want to work for responsible companies
- Investors: Regularly ask Exelon about ESG topics during engagements. May factor into investment decisions
- Sustainability Surveys: Dow Jones Sustainability Index (DJSI), CDP Climate Survey, GRESB, others
- Shareholder Responsiveness: Exelon has updated voluntary reporting in response to shareholders ...
- Third-Party Sustainability Raters: Sustainalytics, MSCI ...
- ESG databases: Bloomberg, ISS, & others, maintain databases of sustainability metrics

Sustainability reporting supports engagement with many stakeholders. Investors/Surveys/Raters prefer public information

Sustainability Reporting Standards

Example Voluntary Reporting Standards

- Global Reporting Initiative (GRI)
- Sustainability Accounting Standards Board (SASB)
- Task Force on Climate Related Financial Disclosures (TCFD) recommendations
- International Sustainability Standards Board (ISSB)
- World Resource Institute (WRI) GHG Protocols Scope 1, 2 and 3
- United Nations Sustainable Development Goals

Example Mandatory Reporting Standards

- Securities and Exchange Commission (SEC)
 - Human Capital
 - Climate change proposed rule: GHG emissions; financial metrics; risks

Example European Standards

- Mandatory: Corporate Sustainability Reporting Directive (CSRD) / European Financial Reporting Advisory Group (EFRAG); EU Taxonomy for Sustainable Activities, Sustainable Finance Disclosure Regulation (SFDR)
- Voluntary: International Sustainability Standards Board (ISSB) / IFRS Sustainability Disclosure standards

Global Reporting Initiative (GRI) Standard Purpose Statement

Through their activities and business relationships, organizations can influence the economy, environment, and people, and in turn make negative or positive contributions to sustainable development. Sustainable development refers to "development which meets the needs of the present without compromising the ability of future generations to meet their own needs".

Global Reporting Initiative (GRI) Standards Example

GRI Standards

Universal Standards



Requirements and principles for using the GRI Standards



Disclosures about the reporting organization



Disclosures and guidance about the organization's material topics

Apply all three Universal

Standards to your

reporting

Sector Standards











Use the Sector Standards that apply to your sectors

Topic Standards







Select Topic Standards to report specific information on your material topics



- 100+ metrics and disclosures
 - Organization & report scope
 - Activities and Workers
 - -Governance
 - -Strategy, policy and practices
 - -Fnvironmental
 - -Safety
 - -People / DEI
 - -Electric sector metrics
- Typically presented in a "map" or "index" in company reports

Example Exelon Sustainability Report Metrics

| Topic | 2020 | 2021 | 2022 |
|--|-------------------|--------------|----------|
| Financial and Business Results | | | |
| Revenue (million USD) | \$16,663 | \$17,938 | \$19,078 |
| Operating expenses (million USD) | \$14,485 | \$15,256 | \$15,761 |
| Net income from continuing operations (million USD) | \$1,099 | \$1,616 | \$2,054 |
| Earnings per average common share from continuing operations (diluted) | \$1.13 | \$1.65 | \$2.08 |
| Customers | | | |
| Cumulative Exelon Utility Customer Energy Ef | ficiency (EE) Pro | gram Savings | |
| Customer EE savings (million MWh) | 22.33 | 22.76 | 24.76 |
| GHG emissions avoided by EE programs (mlllion metric tons CO ₂ e) | 8.07 | 8.75 | 9.52 |
| Green Power Connection | | | |
| Customer renewables connected (MW) | 1,995 | 2,660 | 3,089 |
| Customers with renewables systems connected (number of customers) | 150.4 | 173.3 | 200.1 |

| Topic | 2020 | 2021 | 2022 |
|---|-------------------|------|------|
| Customer Satisfaction Index | | | |
| BGE | 8.39 | 8.25 | 8.17 |
| ComEd | 8.27 | 8.18 | 8.17 |
| PECO | 8.27 | 8.35 | 8.09 |
| PHI | 7.98 | 7.98 | 7.88 |
| Reliability—SAIFI (average number of interrup | tions per custome | er) | |
| BGE | 0.70 | 0.68 | 0.74 |
| ComEd | 0.47 | 0.50 | 0.43 |
| PECO | 0.70 | 0.71 | 0.62 |
| PHI | 0.68 | 0.65 | 0.61 |
| Reliability—CAIDI (average outage duration in | minutes) | | |
| BGE | 90 | 87 | 89 |
| ComEd | 68 | 69 | 67 |
| PECO | 85 | 95 | 89 |
| PHI | 88 | 85 | 86 |

Example Exelon Sustainability Report Metrics

| Торіс | 2020 | 2021 | 2022 |
|--|-------------------|--------|--------|
| Reliability—SAIDI (average duration of interru | ptions per custon | ner) | |
| BGE | 63 | 60 | 66 |
| ComEd | 32 | 35 | 29 |
| PECO | 60 | 67 | 55 |
| PHI | 60 | 55 | 52 |
| Communities | | | |
| Corporate and foundation giving (million USD) | \$33.5 | \$42.0 | \$48.1 |
| Volunteer hours (thousands) | 71.8 | 97.8 | 126.5 |
| Diverse supplier spend (billion USD)[3] | \$2.2 | \$2.6 | \$2.9 |
| Workplace Safety | | | |
| OSHA recordable rate (work-related injuries or Illnesses per 100 employees) | 0.87 | 0.94 | 0.90 |
| OSHA DART rate (work-related injuries or illnesses resulting in days away, restricted work or job transfer, per 100 employees) | 0.96 | 0.67 | 0.70 |

| Торіс | 2020 | 2021 | 2022 |
|--|--------|--------|--------|
| Climate Change and Environment | | | |
| Total corporate GHG emissions (Scope 1 and 2, location-based, thousand metric tons CO _j e) | 5,052 | 5,335 | 5,307 |
| Total corporate GHG emissions (Scope 1 and 2, market-based, thousand metric tons CO ₂ e) | 5,428 | 5,749 | 5,720 |
| Path to Clean Goal Breakdown | | | |
| 2030 Operations-driven GHG reduction goal (Percent Reduction from 2015 Baseline Achieved)—reflects market-based accounting | 33% | 33% | 34% |
| Operations-driven GHG emissions (Scope 1 and 2 market-based, thousand metric tons CO ₂ e) | 538 | 538 | 527 |
| GHG emissions associated with T&D system line losses (Scope 2 market-based, thousand metric tons CO ₃ e) | 4,890 | 5,211 | 5,193 |
| Relevant customer energy use emissions (Scope 3, thousand metric tons CO ₂ e) | 79,484 | 86,934 | 83,154 |
| Total Water Use (million gallons per year) | 79.2 | 113.8 | 80.0 |

Link Exelon Business Strategy and Sustainability

Exelon's Energy Transformation Strategy



- Exelon is well positioned to enable and lead the Energy Transformation
- Investing \$31.3 billion from 2023 through 2026 in infrastructure and technology
- Articulate what the company is doing to create value for customers and communities and support clean, affordable, equitable and reliable energy systems

TCFD Reporting Example



TCFD TASK FORCE ON CLIMATE-RELATED FINANCIAL DISCLOSURES

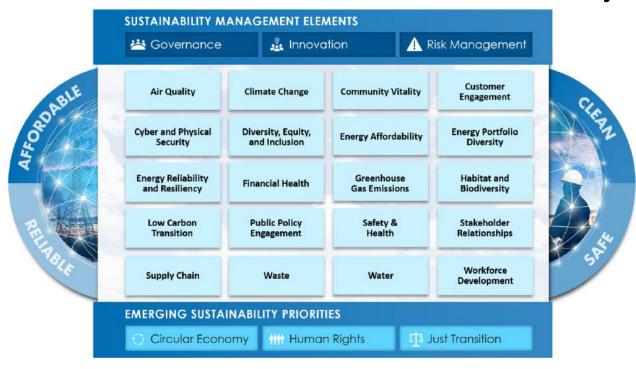
- **Governance:** The organization's governance around climate-related risks and opportunities
- **Strategy:** The actual and potential impacts of climate-related risks and opportunities on the organization's businesses, strategy, and financial planning
- Risk Management: The processes used by the organization to identify, assess, and manage climate-related risks
- Metrics and Targets: The metrics and targets used to assess and manage relevant climate-related risks and opportunities

In more recent years, some standards have been developed with "investors" in mind ... TCFD is focused on Climate Change risks and opportunities and the Sustainability Accounting Standards Board (SASB) has focused industry-specific metrics with electric and gas utilities standards

"Material Issue" Concept – How to Identify What to Report

- Corporate reporters consider businesses and stakeholder interests
- Industry groups conduct periodic reviews with membership (EEI and EPRI)
- Exelon Sustainability Report:
 - "Key Sustainability Topics" list in each annual Sustainability Report (23 issues)
 - Exelon maps its reporting against:
 - GRI
 - TCFD
 - SASB electric and gas standards
 - United Nations SDGs

EPRI Sustainable Priorities for the Electric Power Industry



Underlying most reporting frameworks is the concept of "materiality." I.e., what issues are important for companies and industries; what issues are important for stakeholders; what issues rise to the level of voluntary or mandatory disclosure? EPRI periodically publishes its views on issues for the electric sector ...

Overview of Select 3rd Party Rating Systems

- Performance / Risk Rating Systems: MSCI, Sustainalytics, CDP, DJSI (and more recently Bloomberg) have evolved their scoring to consider both industry performance expectations, as well as company risks and how companies manage risk.
- **Disclosure Rating Systems**: As data providers, Bloomberg and ISS focus primarily on disclosure ... more disclosure = higher scoring. Quantitative and/or qualitative information
- Rating System Methodologies: Methodologies that describe scoring systems typically available but may not be satisfactory at the detail level.
- Passive Versus Active Sourcing of Information: Some raters request "active" participation to get information. Some acquire information through "passive" utilization of publicly availably information (but may offer data portals and/or draft reports to companies to review).

| Example Third-Party Rating Systems | | | | | | | | | |
|------------------------------------|-----------------------|------------------------|-------------------------|---|--|--|--|--|--|
| Rater | Disclosure Scoring | Performance Scoring | Information Sourcing | Comment | | | | | |
| Bloomberg | Yes | Yes (new) | Passive | Over 300 ESG metrics tracked Updates real time | | | | | |
| CDP Climate | Yes | Yes | Active | Annual survey: Letter score: A to F | | | | | |
| DJSI Index / S&P Global CSA | Yes | Yes | Active | Annual survey: 125 questions, 1,000 data points assessed | | | | | |
| ISS | Yes | No | Passive | Over 280 ESG metrics tracked Disclosure scoring updates monthly | | | | | |
| MSCI | Yes | Yes | Passive | Annual ESG Rating ReportScoring across 10 "material issues" | | | | | |
| Sustainalytics | Yes | Yes | Passive | Annual ESG Rating Report Glass-Lewis includes Sustainalytics summary evaluations in proxy voting recommendations | | | | | |

- Multiple rating systems exist and continue to evolve ratings and products
- Ones listed in above table are cited more frequently, but users seem to have different preferences on which ones to use ...
- Others not listed include: EcoVadis, FTSE4Good, Just Capital, Moody's ESG, Refinitiv, RepRisk, Sustainable Fitch, GRESB

Exelon Scoring Across Select Rating Systems

| Entergy 77 Duke 74 Sempra 72 Exelon 70 Union Pacific 69 Conoco Phillips 68 PSEG 68 Eversource 41 FirstEnerg 38 AEP 36 Eaton Corp. 35 Dominion 34 NextEra 33 Occidental P. 33 International P. 32 ConEd 30 Edison Int. 29 Xcel 28 Southern 26 Worst Score PG&E NA - Higher score is better - 125 question areas; 1,000 datapoints - Next results expected December 2023 | BEST Score | Company | DJSI | |
|--|-------------|---|---------|--|
| Sempra 72 Exelon 70 Union Pacific 69 Conoco Phillips 68 PSEG 68 Eversource 41 FirstEnerg 38 AEP 36 Eaton Corp. 35 Dominion 34 NextEra 33 Occidental P. 33 International P. 32 ConEd 30 Edison Int. 29 Xcel 28 Southern 26 Worst Score PG&E NA Higher score is better - 125 question areas; 1,000 datapoints - Next results expected December | | Entergy | 77 | |
| Exelon | T | Duke | 74 | |
| Exelon 70 | | Sempra | 72 | |
| Conoco Phillips 68 PSEG 68 Eversource 41 FirstEnerg 38 AEP 36 Eaton Corp. 35 Dominion 34 NextEra 33 Occidental P. 33 International P. 32 ConEd 30 Edison Int. 29 Xcel 28 Southern 26 Worst Score PG&E NA - Higher score is better - 125 question areas; 1,000 datapoints - Next results expected December | | | 70 | |
| PSEG 68 Eversource 41 FirstEnerg 38 AEP 36 Eaton Corp. 35 Dominion 34 NextEra 33 Occidental P. 33 International P. 32 ConEd 30 Edison Int. 29 Xcel 28 Southern 26 Worst Score PG&E NA Higher score is better - 125 question areas; 1,000 datapoints - Next results expected December | | Union Pacific | 69 | |
| Eversource 41 FirstEnerg 38 AEP 36 Eaton Corp. 35 Dominion 34 NextEra 33 Occidental P. 33 International P. 32 ConEd 30 Edison Int. 29 Xcel 28 Southern 26 Worst Score PG&E NA - Higher score is better - 125 question areas; 1,000 datapoints - Next results expected December | | Conoco Phillips | 68 | |
| FirstEnerg 38 | | PSEG | 68 | |
| AEP 36 Eaton Corp. 35 Dominion 34 NextEra 33 Occidental P. 33 International P. 32 ConEd 30 Edison Int. 29 Xcel 28 Southern 26 Worst Score PG&E NA - Higher score is better - 125 question areas; 1,000 datapoints - Next results expected December | | Eversource | 41 | |
| Eaton Corp. 35 | | FirstEnerg | 38 | |
| Dominion 34 NextEra 33 Occidental P. 33 International P. 32 ConEd 30 Edison Int. 29 Xcel 28 Southern 26 Worst Score PG&E NA - Higher score is better - 125 question areas; 1,000 datapoints - Next results expected December | | AEP | 36 | |
| NextEra 33 Occidental P. 33 International P. 32 ConEd 30 Edison Int. 29 Xcel 28 Southern 26 Worst Score PG&E NA - Higher score is better - 125 question areas; 1,000 datapoints - Next results expected December | | Eaton Corp. | 35 | |
| Occidental P. 33 International P. 32 ConEd 30 Edison Int. 29 Xcel 28 Southern 26 Worst Score PG&E NA - Higher score is better - 125 question areas; 1,000 datapoints - Next results expected December | | Dominion | 34 | |
| International P. 32 ConEd 30 Edison Int. 29 Xcel 28 Southern 26 Worst Score PG&E NA - Higher score is better - 125 question areas; 1,000 datapoints - Next results expected December | | NextEra | 33 | |
| ConEd 30 Edison Int. 29 Xcel 28 Southern 26 Worst Score PG&E NA - Higher score is better - 125 question areas; 1,000 datapoints - Next results expected December | | Occidental P. | 33 | |
| Edison Int. 29 Xcel 28 Southern 26 Worst Score PG&E NA - Higher score is better - 125 question areas; 1,000 datapoints - Next results expected December | | International P. | 32 | |
| Xcel 28 Southern 26 Worst Score PG&E NA - Higher score is better - 125 question areas; 1,000 datapoints - Next results expected December | | ConEd | 30 | |
| Southern 26 Worst Score PG&E NA - Higher score is better - 125 question areas; 1,000 datapoints - Next results expected December | | Edison Int. | 29 | |
| Worst Score PG&E NA - Higher score is better - 125 question areas; 1,000 datapoints - Next results expected December | | Xcel | 28 | |
| - Higher score is better - 125 question areas; 1,000 datapoints - Next results expected December | | Southern | 26 | |
| - 125 question areas; 1,000 datapoints - Next results expected December | Worst Score | PG&E | NA | |
| | | - 125 question areas datapoints - Next results expect | ; 1,000 | |

| Company | MSCI |
|------------------|------------|
| PSEG | AAA |
| Xcel | AAA |
| ConEd | AA |
| Dominion | AA |
| Duke | AA |
| Eversource | AA |
| Exelon Corp | AA |
| International P. | AA |
| NextEra | AA |
| AEP | Α |
| Conoco Phillips | Α |
| Eaton Corp. | Α |
| Entergy | Α |
| Sempra | Α |
| Union Pacific | Α |
| Edison Int. | BBB |
| FirstEnerg | BBB |
| Occidental P. | BBB |
| PG&E | BB |
| Southern | Not scored |
| - AAA is Best | • |
| | |

| AAA is Best |
|--|
| Issues assessed: carbon emissions, renewable energy, air emissions and waste, water stress, community relations, human capital development, corporate governance, corporate behavior |
| Next report expected Q4 2023 |

| Company | Sustainalytics | | |
|---|----------------|--|--|
| Eversource | 18.8 | | |
| Exelon | 23.5 | | |
| Union Pacific | 23.5 | | |
| Eaton Corp. | 23.5 | | |
| Sempra | 23.9 | | |
| ConEd | 24.0 | | |
| Xcel | 24.0 | | |
| International P. | 24.6 | | |
| NextEra | 25.2 | | |
| FirstEnerg | 25.6 | | |
| AEP | 26.1 | | |
| Dominion | 26.2 | | |
| Duke | 27.0 | | |
| PSEG | 27.2 | | |
| Edison Int. | 27.9 | | |
| Entergy | 29.3 | | |
| Southern | 33.0 | | |
| Conoco Phillips | 33.9 | | |
| PG&E | 35.0 | | |
| Occidental P. 41.7 | | | |
| - Lower score is better (less ESG Risk) | | | |

- Risk bands: Negligible (0-10), Low (10-20), Medium (20-30), High (30-40), Severe (40+)
- Issues assesed: Governance, OHS, Ethics, Emissions/Effluents/Waste, Commmunity Relations, Human Capital, Land use and biodiversity, carbon emissions.

| Company | CDP Climate |
|------------------|--------------------|
| Dominion | Α |
| Exelon | A- |
| ConEd | A- |
| PG&E | A- |
| Southern | A- |
| Eaton Corp. | A- |
| Entergy | В |
| Eversource | В |
| International P. | В |
| Union Pacific | В |
| AEP | С |
| FirstEnerg | С |
| Conoco Phillips | D |
| Occidental P. | D |
| Xcel | F |
| Edison Int. | F |
| Sempra | Not Scored |
| Duke | Not Scored |
| NextEra | Not Scored |
| PSEG | Not Scored |
| | |

- Scoring bands
- A/A- (Leadership)
 B/B- (Management)
 C/C- (Awareness)
- D/D- (Disclosure)
 F (Did not respond)
- Next results expected November / December 2023

- Exelon scores top quartile across most ESG Rating Systems
- Each system has its own methodology
- Peer company scores continue to increase
- Exelon uses scoring for benchmarking purposes and to identify performance improvement gaps

Exelon Approach to Sustainability Reporting, Rating and **Benchmarking Cycles**

1. Q1 - Q2

- Exelon Sustainability Report (ESR) developed and published +/- June 15
- GHG emission inventory verified and published

2. Q2 - Q3

 Leverage ESR and verified GHG inventory to respond to surveys that require Active participation



Corporate Sustainability Assessment

3. Q4 - Q1

- Review Passive rater reports/data sets
- Annual Ratings / results announced

S&P Dow Jones Indices

MSCI 🏶







5. Key Sustainability Topics Refresh

 Refresh views on key topics to cover in next ESR, updates to voluntary reporting standards and stakeholder engagement. Review with ESR Editorial Board













4. Benchmark Peers and Review ESG Scoring Results

- Review peer reporting and ESG scoring for improvement opportunities
- Use benchmarking to identify new actions / programs. Review with Sustainability Council and implement approved opportunities





EVERS=URCE

























Third Party Raters typically perform annual reviews of companies. Scoring is generally higher when companies publish more information in areas of interest to raters ... raters also "scrape" date real time--and some publish monthly disclosure scores.

DJSI Survey Case Study

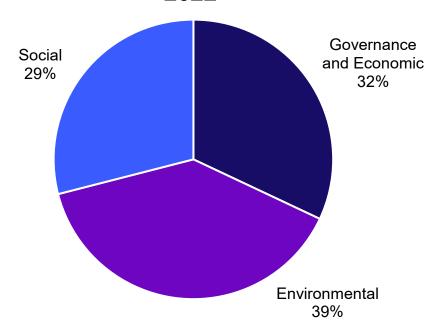
- One of the oldest sustainability surveys for investors. Purchased by S&P Global in 2019 – part of consolidation trend where bigger companies are buying ESG boutique raters
- 11,000 global companies are invited to participate
- >50 percent of global market cap actively responds
- General criteria evaluated in 3 Dimensions (E, S and G)
- Custom criteria for 61 industries + universal criteria applied to all
- ~125 question areas and 1,000 data points evaluated; response is confidential, but can be made public (EXC is confidential)
- Top 20% of 600 largest North American (NA) companies named to NA Index
- Exelon named to NA Index 17 consecutive years in December 2022
- Duke, Entergy, NiSource, PSEG, Sempra, AES on NA Index
- Top 10% of global companies named to World Index

Member of

Dow Jones Sustainability Indices

Powered by the S&P Global CSA

Overall DJSI Dimension Weightings - 2022



- In addition to public recognition via scoring, we use scoring gaps and peer benchmarking to identify performance and disclosure improvement opportunities ...
- Opportunity to engage organization across functional areas to drive learning and awareness ...

Exelon DJSI Scorecard

Corporate Sustainability Assessment Scorecard | 2022

Exelon Corporation

ELC Electric Utilities

Member of DJSI North America



| | | | | | Average Score of DJSI Members in Industry | | | | | _ | |
|---|------------------|-----------------------|---------------------|------------------|---|--------|---------------|--------------|---|--------------------------|---------------|
| | Company Score | Percentile Ranking | Industry Average | Industry Best | World | Europe | North America | Asia Pacific | Emerging Markets | MILA Pacific Alliance | Weight (%) |
| Total Sustainability Score: | 70 | 70 | 50 | 91 | 88 | 90 | 75 | 74 | 88 | 84 | 100 |
| Governance & Economic Dimension | 69 | 72 | 50 | 92 | 86 | 90 | 79 | 72 | 85 | 83 | 28 |
| Business Ethics* | 55 | 47 | 62 | 100 | 91 | 94 | 66 | 77 | 99 | 96 | 3 |
| Corporate Governance* | 64 | 66 | 53 | 84 | 62 | 67 | 76 | 56 | 52 | 53 | 6 |
| Information Security/ Cybersecurity & System Availability | 74 | 82 | 44 | 98 | 80 | 84 | 80 | 68 | 88 | 83 | 2 |
| | 95 | | 53 | 100 | 100 | 100 | 93 | | 100 | | 2 |
| Innovation Management | | 72 | | | | | | 93 | | 100 | |
| Market Opportunities | 50 | 61 | 41 | 100 | 94 | 100 | 77 | 65 | 87 | 83 | 6 |
| Materiality | 85 | 72 | 60 | 100 | 100 | 100 | 86 | 94 | 99 | 98 | 2 |
| Policy Influence* | 68 | 62 | 47 | 100 | 95 | 96 | 76 | 89 | 100 | 97 | 2 |
| Risk & Crisis Management | 88 | 85 | 48 | 100 | 92 | 96 | 85 | 79 | 97 | 93 | 3 |
| Supply Chain Management | 89 | 82 | 42 | 100 | 96 | 97 | 81 | 66 | 97 | 94 | 2 |
| Environmental Dimension | 72 | 73 | 51 | 94 | 89 | 89 | 73 | 77 | 85 | 81 | 39 |
| Biodiversity | 50 | 70 | 29 | 96 | . 77 | 81 | 57 | 50 | 81 | 76 | 2 |
| Climate Strategy | 83 | 80 | 56 | 99 | 94 | 95 | 81 | 83 | 93 | 89 | 7 |
| Electricity Generation | NAP | N/A | 46 | 100 | 85 | 78 | 43 | 56 | 65 | 72 | 8 |
| Environmental Policy & Management Systems | 29 | 23 | 51 | 100 | 81 | 82 | 64 | 83 | 94 | 78 | 3 |
| Environmental Reporting | 100 | 100 | 72 | 100 | 100 | 100 | 88 | 100 | 100 | 100 | 2 |
| Operational Eco-Efficiency | 77 | 83 | 56 | 97 | 88 | 90 | 79 | 77 | 81 | 75 | 8 |
| Transmission & Distribution | 74 | 78 | 45 | 100 | 83 | 82 | 76 | 82 | 89 | 81 | 4 |
| Water Related Risks | NAP | N/A | 43 | 100 | 100 | 100 | 100 | 93 | 100 | 95 | 5 |
| Social Dimension | 68 | 70 | 49 | 97 | 89 | 92 | 74 | 73 | 93 | 88 | 33 |
| Corporate Citizenship & Philanthropy | 94 | 82 | 59 | 100 | 99 | 100 | 95 | 78 | 99 | 98 | 2 |
| Customer Relationship Management | 76 | 76 | 46 | 100 | 71 | 79 | 76 | 84 | 69 | 63 | 2 |
| Human Capital Development | 86 | 80 | 58 | 100 | 88 | 88 | 86 | 75 | 95 | 94 | 4 |
| Human Rights | 38 | 62 | 39 | 100 | 98 | 99 | 53 | 52 | 99 | 97 | 2 |
| Labor Practice Indicators | 73 | 73 | 56 | 97 | 90 | 90 | 79 | 73 | 94 | 91 | 3 |
| Occupational Health & Safety | 35 | 37 | 46 | 99 | 75 | 78 | 49 | 54 | 90 | 77 | 4 |
| Privacy Protection | 60 | 73 | 42 | 100 | 88 | 86 | 63 | 71 | 94 | 81 | 2 |
| Social Reporting | 50 | 51 | 71 | 100 | 100 | 100 | 75 | 100 | 100 | 100 | 2 |
| Stakeholder Engagement | 88 | 77 | 46 | 100 | 97 | 98 | 92 | 87 | 97 | 98 | - 6 |
| Talent Attraction & Retention | 61 | 72 | 40 | 100 | 89 | 95 | 66 | 65 | 91 | 82 | 6 |
| | 0. | | | | | | | | • | | |
| Minimum Total Sustainability Score for Index Inclusion | | | | | 85 | 89 | 73 | 72 | 87 | 78 | |
| minimum rotal Sustamability Score for index inclusion | | | | | 00 | 09 | 13 | 12 | 01 | 10 | |

- Exelon scores 70 out of 100 possible points. Best score globally in industry was a 91 across 164 peer companies
- Exelon scores better than 70 percent of global ELC peers in survey
- Exelon North America Index 17
 Consecutive Years



Shareholder and NGO Activism



Example Proxy Vote Areas Across Utility Industry Last Five Years

- GHG Reduction Goals (Targets, Scope 3, etc.)
- Reports on Climate Change Physical and Financial Risks
- Greenwashing Audits
- Political Spending
- Report on Risks and Impacts of Natural Gas Use

- DEI / EEO-1 Data publication
- Executive Pay
- Racial Justice
- Board of Directors Composition
- Over-boarding
- Methane Emissions
- Renewable Energy
- Child Labor Audit (cobalt mineral sourcing for EV batteries)

Net Zero Benchmark – Framework Elements

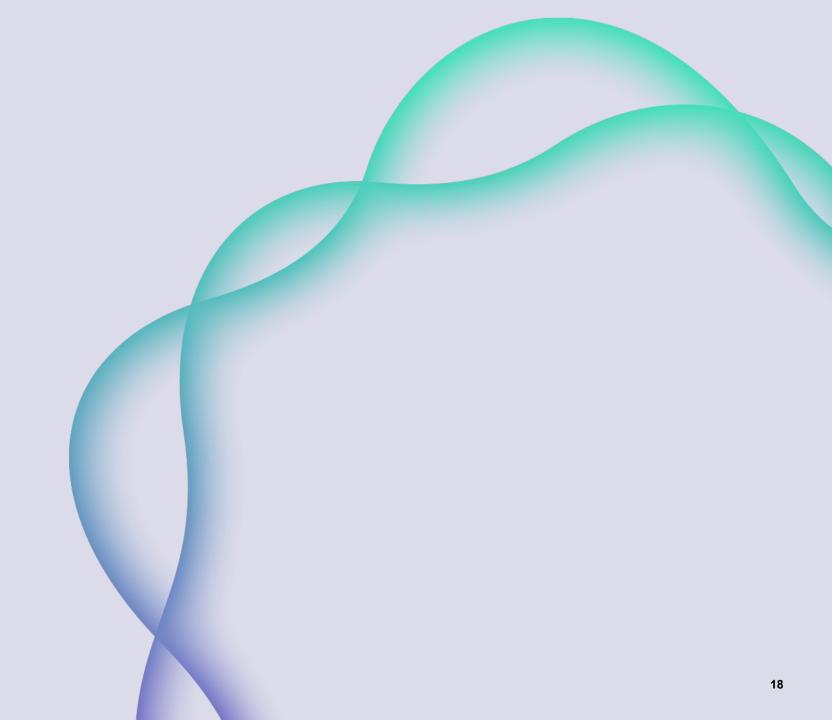
- 1. Net zero GHG Emissions by 2050 ambition
- 2. Long-term ('36-'50) GHG reduction target(s)
- Medium-term ('26-'35) target(s)
- 4. Short-term (up to '25) GHG target(s)
- 5. Decarbonization strategy (how hit targets)
- 6. Capital allocation alignment
- 7. Climate policy engagement
- 8. Climate governance
- 9. Just Transition
- 10. TCFD disclosure

Voluntary sustainability reports offer the space to discuss topics of interest that may not be "material" under the SEC disclosure regulations, but that are still topics of interest to some shareholders and NGOs

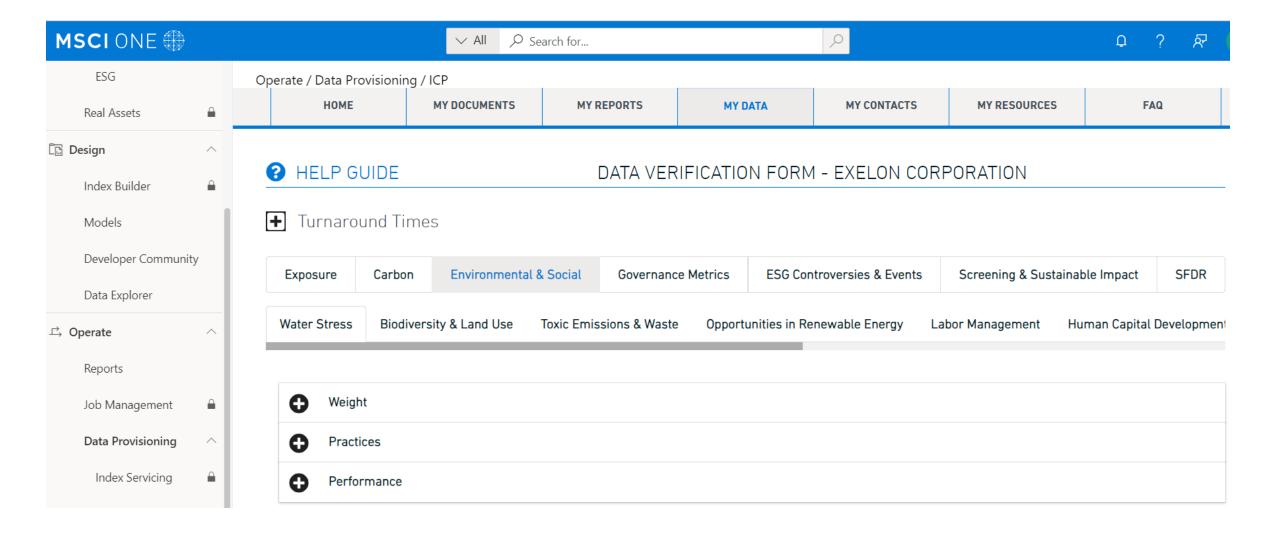
Discussion

- Other company experiences with sustainability reporting?
- Other company experiences with ESG surveys and 3rd party rating systems? How prioritize what to respond to?
- View on sustainability / ESG data and reporting across voluntary and mandatory reporting frameworks ... how manage data and information?
- Other value of sustainability reporting and 3rd party survey / rating participation? Benchmarking to drive performance improvement?

Appendix



MSCI



TCFD Recommendations

Figure 4

Recommendations and Supporting Recommended Disclosures

Governance

Disclose the organization's governance around climaterelated risks and opportunities.

Strategy

Disclose the actual and potential impacts of climate-related risks and opportunities on the organization's businesses, strategy, and financial planning where such information is material.

Risk Management

Disclose how the organization identifies, assesses, and manages climate-related risks.

Metrics and Targets

Disclose the metrics and targets used to assess and manage relevant climate-related risks and opportunities where such information is material.

Recommended Disclosures

- a) Describe the board's oversight of climate-related risks and opportunities.
- b) Describe management's role in assessing and managing climate-related risks and

opportunities.

Recommended Disclosures

 a) Describe the climate-related risks and opportunities the organization has identified over the short, medium, and long term.

b) Describe the impact of climate-

on the organization's

financial planning.

businesses, strategy, and

related risks and opportunities

Recommended Disclosures

- a) Describe the organization's processes for identifying and assessing climate-related risks.
- b) Describe the organization's processes for managing climate-related risks.
- c) Describe the resilience of the organization's strategy, taking into consideration different climate-related scenarios, including a 2°C or lower scenario.
- c) Describe how processes for identifying, assessing, and managing climate-related risks are integrated into the organization's overall risk management.

Recommended Disclosures

- a) Disclose the metrics used by the organization to assess climaterelated risks and opportunities in line with its strategy and risk management process.
- b) Disclose Scope 1, Scope 2, and, if appropriate, Scope 3 greenhouse gas (GHG) emissions, and the related risks.
- c) Describe the targets used by the organization to manage climate-related risks and opportunities and performance against targets.

Exelon Key Sustainability Topics

| Key Sustainability Topics | Relevant SDGs | Why It is important | | | | |
|--|----------------------|---|--|--|--|--|
| Addressing Climate Change Through Transition and Adaptation Planning | | | | | | |
| (GHG) Emissions 7, 9, 13 GHG emis | | GHG emissions drive climate change and must be dramatically and expeditiously reduced to move the U.S. economy toward net-zero GHG emissions. Through Exelon's Path to Clean goal, our utilities are collectively acting to reduce operations-driven emissions 50 percent from a 2015 baseline by 2030 and focused on achieving net-zero operations by 2050. | | | | |
| Leading the Clean system resilience. Through evaluation of climate the energy transition. This includes adapting our | | Climate change exacerbates many of the system challenges that Exelon has managed for decades, such as storm restoration and energy system resilience. Through evaluation of climate change and integrated gas and electric utility response scenarios, Exelon is planning for the energy transition. This includes adapting our systems to address climate change impacts, seeking to identify least-cost pathways for Exelon- and economy-wide GHG emission reductions, and working to support customers and communities in achieving their emission reduction objectives. | | | | |
| Advancing Clean Energy and Afford | dable Energy Choice: | | | | | |
| Energy Affordability | 7 | Reasonably priced electric and natural gas service, with updated regulatory frameworks and investment prioritization to support the grid of the future, supports all sectors of the economy and allows customers to better manage their energy usage and expenses while simultaneously benefitting from smart grid investments and lower carbon energy solutions. | | | | |
| Value of Clean Energy | 7, 13 | Investments in technology and the T&D system help to create a smarter power grid to better enable our customers, communities and jurisdictions to achieve their interests in equitable, cleaner energy outcomes. | | | | |
| Beneficial Electrification | 9, 13 | Beneficial electrification supports grid management and provides growth opportunities while reducing GHG emissions, aligning with our strategic objectives. These opportunities exist in the transportation, industrial, residential and commercial building sectors. | | | | |
| Delivering World-Class Customer E | experiences | | | | | |
| Innovative Products and Services | 7, 9, 13 | By delivering equitable access to innovative products and services, we give customers more choices and control over their energy usage. We also are evolving our business to support increased electrification of the economy. | | | | |
| Service to Customers | 7 | Providing reliable service, achieving high customer satisfaction and empowering customers to buy, manage and use energy efficiently and cost-effectively are critical to our goal to be the premier T&D utility company. | | | | |
| Safely Powering Reliability and Re | silience | | | | | |
| Cybersecurity/Physical Security | 9 | Protection of customer information and Exelon's electronic and physical assets is of paramount importance, as our systems are nationally important critical infrastructure. | | | | |
| Energy System Resilience | 7, 9, 11 | The delivery of reliable, cleaner and affordable energy supplies can be affected by many factors, including climate change. Resilience is achieved by delivering energy through modernized and well-maintained transmission and distribution systems in conjunction with investments in new customer-facing technologies that enable adaptability and flexibility. | | | | |
| Investments in Energy Systems Infrastructure | 7, 9, 11 | Continued investment in our systems ensures more reliable and efficient transmission and distribution of electricity and gas, providing customers with access to increasingly cleaner and affordable energy choices and a world-class customer experience. This includes enabling investments to prepare the grid for increased beneficial electrification and distributed energy resources (DER). | | | | |

Exelon Key Sustainability Topics (cont.)

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| Supporting Communities | | | | |
| Air Quality | 3, 11 | Exelon recognizes the importance of air quality for our communities and customers, especially those disproportionately affected by localized pollution. Programs that promote EE, facilitate transportation electrification and enable local distributed renewable energy generation helps support healthier environments by reducing use of fossil fuels in the communities we serve. | | |
| Community Vitality | 4, 8 | Exelon's business value and success are inextricably linked with the success of the communities that we serve. Exelon supports local communities through jobs, taxes paid, corporate philanthropy, community engagement, investments, use of local and diverse suppliers and stakeholder partnerships that grow opportunities for people and city and regional economies, including local workforce development. | | |
| Environmental Justice | 3, 10, 11 | Exelon considers community needs, including environmental justice, in its business decisions to enable customers, business partners and members of the community to fully and equitably participate in, and benefit from, social, environmental and economic progress. | | |
| Public Health and Safety | 3 | With operations in multiple states and the District of Columbia, Exelon takes seriously its responsibilities to protect the public health and safety of those in the communities we serve during our daily operations and in the case of an emergency event. | | |
| Environmental Responsibility | | | | |
| Habitat and Biodiversity | 6, 14, 15 | Exelon utility service areas encompass 25,600 square miles in Delaware, the District of Columbia, northern Illinois, Maryland, New Jersey and southeastern Pennsylvania, which include unique habitats that sustain rich biodiversity, which can be enhanced by our efforts. Our commitment to environmental protection and stewardship is demonstrated through a variety of projects across our service territories, including those certified by the Wildlife Habitat Council and National Wildlife Federation. | | |
| Water Management | 6 | Recognizing the effects of climate change and increasing demand for shared water resources, Exelon seeks to conserve and protect such resources through proactive management of stormwater, efforts to mitigate potential environmental impacts of our operations and restoration and enhancement of natural habitats and biodiversity to contribute to healthy watersheds. | | |
| A Safe, Innovative and Rewardin | g Workplace | | | |
| Diversity, Equity and Inclusion (DEI) | 5, 8, 10 | Diversity, Equity and Inclusion (DEI) is a core value at Exelon. Our commitment to DEI strengthens our ability to attract, retain and advance employees who will best serve and represent our customers, business partners and communities. To achieve our greatest potential, we must engage with and reflect the communities that we serve. | | |
| Employee Engagement | 8 | Our employees are our greatest asset. Employees who are invested in developing their careers at Exelon, and in engaging with the communities that we serve, help us to develop programs and actions that support clean, affordable and reliable energy delivery systems and promote positive social and economic outcomes. | | |
| Health, Safety and Wellness | 3 | We continually strive to minimize worker exposure to potential health and safety hazards. We also support employee wellness (mental and physical) through programs designed to provide assistance when needed. Our health and safety focus builds a desirable and productive work environment, reduces health care costs and improves business performance. | | |
| Workforce Development | 4, 8 | Exelon works to develop a reliable workforce pipeline by creating jobs and bringing economic empowerment to the communities where we work and live. We invest in our employees and potential future employees through focused trainings and partnerships, which helps us build and maintain the workforce we need to best serve our customers. We seek talented employees, particularly in the science, technology, engineering and math (STEM) areas, who enable our continued growth. | | |

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| Corporate Governance | | |
| Corporate Governance and Ethics | 16 | An ethical culture with strong corporate governance and risk management processes, in concert with the Exelon Board Corporate Governance Committee's oversight of Exelon's sustainability performance, is critical to maximizing Exelon's operational results, reducing risks and ensuring compliance with applicable laws and regulations. |
| Policy Engagement | 13 | Exelon's businesses are subject to a wide range of laws and regulations. Exelon engages with policy makers to advance solutions that support our business interests, provide value to customers and create desirable outcomes for stakeholders. This includes encouraging our industry associations to support robust, forward-looking responses to combat climate change and social equity challenges. |
| Sustainable Supply Chain | 12 | We work with our suppliers and industry peers to build a sustainable supply chain that delivers quality products and services for Exelon, supports local and diverse businesses in the communities in which we operate, incentivizes environmental performance, upholds human rights and ensures supply chain continuity. |