

Environmental Management Systems and ISO 14001 Certification



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Overview

- EMS and ISO Background
- Audits and Readiness
- Gas Certification Pilot
- Project Costs & Schedule
- ISO 14001 Certification Benefits
- Lessons Learned
- Q&A



Presentation of BGE Gas Distribution ISO 14001 Certification plaques at 6th Annual BGE Environmental Achievement Awards on March 22, 2011



What is an EMS and ISO 14001?

- An environmental management system (EMS) is established to understand and manage environmental compliance requirements and reduce environmental impacts
- An effective EMS facilitates an ongoing process of "plan, do, check, and review" for continuous improvement
- ISO 14001 is a standard maintained by the International Organization for Standardization (ISO) that outlines specific requirements for an environmental management system
- BGE already maintained an EMS, including some EMS requirements going beyond ISO 14001 requirements







What Does ISO 14001 Certification Involve?



- Fully functional and well-documented EMS
- EMS Internal Audit of all facilities desired to be listed under certification
- EMS Management Review required before certification audit
- ISO 14001 certification is granted by an authorized registrar following successful completion of Stage 1 and 2 certification audits performed by the registrar
- The certification audits include record reviews, field observations, and employee interviews
- There is an opportunity to resolve issues between the Stage 1 and Stage 2 audits
- Once certified, the company must conduct annual surveillance audits and a full re-certification audit every 3 years to maintain certification
- <u>Challenge:</u> ISO 14001 certification is normally granted to a facility (such as a manufacturing plant). Utilities have operations spread over many facilities and distribution systems that are geographically dispersed.



Types of Third-Party Environmental Audits

Environmental Regulatory Compliance Audits

- <u>Facility</u> wall-to-wall inspections focusing on compliance with environmental regulations (federal, state, local, permits)
- <u>Program</u> specific environmental programs are audited (i.e. Sediment & Erosion Control/NPDES)
- <u>EHS</u> includes safety and health with environmental during audit

ISO 14001 Audits

- EMS Internal focus on company environmental management system and processes
- <u>Certification</u> covers every element of the ISO 14001 against the entire management system (recertification every 3 years)
- <u>Surveillance</u> covers key clauses of ISO 14001 during an annual "check" (i.e. internal audit, corrective action, management review)







Gas Distribution ISO 14001 Certification Audit Pilot – Jan. 2011

- BGE consulted with other utilities that are ISO 14001 certified
- BGE has one company-wide EMS, but divided company into four functional areas Gas
 Distribution, Electric Transmission & Distribution, Fleet Operations, and Shared Services
- BGE decided to pilot Gas Distribution due to size, oldest U. S. natural gas company
- Gas Distribution audit involved leaders and employees in four divisions
- Areas directly interviewed:
 - BGE Environmental Management Unit Gas Engineering & Standards
 - Gas System Planning & Facility Management Gas Construction Maint. & Repair
 - Gas Systems Operations Gas Service
 - G&E Standards & Work Practice Compliance Energy Measurement & Records
 - Land/Gas Maps & Asset Records Paving & Restoration
- Targeted interviewees affected directors, supervisors, employees, Environmental Management Unit (EMU) members, Environmental Technical Committee members
- EMU staff handled records and documentation review



Typical ISO 14001 Certification Audit Questions

- 1. Where can you find BGE's Environmental Policy and what are some key points?
- 2. How does the Policy apply to you and your work?
- 3. What are the environmental aspects/impacts of your work?
- 4. What EMS objectives/targets apply to your work?
- 5. What environmental procedures do you follow?
- 6. Where can you find your environmental standards and work practices?
- 7. Can you show me how you find these references on our web site?
- 8. What kind of environmental training have you received?
- 9. How do you communicate environmental concerns to management?
- 10. What would you do in the event of a spill?
- 11. What would you do in the event of a plant emergency?
- 12. What would you do if you had an environmental question?
- Who is your EMR (environmental management representative)?





Costs, Schedule, Support for ISO 14001 Certification

Costs

Audit costs for third party audits (EMS, Certification)

Schedule

- 2-year project preparation, readiness, pre-audits
- Piloted Gas Distribution functional area
- Combined Electric Transmission & Distribution, Fleet Services, and Shared Services into second wave to certify BGE company-wide

Support

- Executive approval, EMU focus
- 1 FTE added to assist with implementation/certification phase



BGE received ISO 14001 certification of Gas Distribution function on March 2, 2011





Benefits of ISO 14001 Certification – Environmental

- Increased focus on regulatory compliance and environmental compliance deliverables
- Emphasis on environmental impacts of each employee job
- External recognition by environmental regulators and positive environmental communications for voluntary certification efforts
- From former MGP site to ISO 14001 certified hub of Gas Distribution – great "Gas" story
- Enhanced/new procedures such as corrective action procedure









Benefits of ISO 14001 Certification – Beyond Environmental

- Document revision and version control
- Training report standardization and tracking process
- Record retention and record locations
- Increased contractor education on policies and requirements
- Enhanced permitting and tracking process
- New employee standards for regulatory inspections
- Enhanced internal communications (EMS site coordinators)
- External company branding linked to environmental leaders and "going above and beyond" requirements

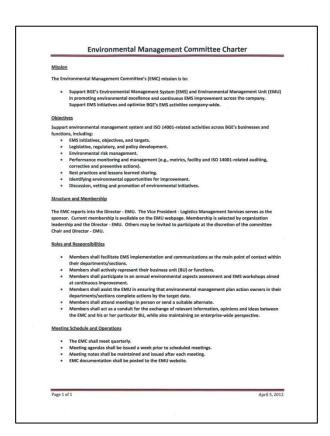






Lessons Learned – Creating EMS Coordinators

- BGE EMU recognized the need to implement line organization EMS Coordinators to assist with EMS requirements and ISO 14001 certification.
- Recent EMS internal audit recommendation to implement EMS Coordinators (in addition to EMU employees).
- EMU consulted with other pipes and wires utilities and analyzed our existing organizational structure with the BGE Environmental Technical Committee (ETC).
- EMS Coordinators were selected based upon involvement with ETC, Env. Awards, audits, and necessity to have certain areas represented.
- ETC Charter was amended to account for ISO 14001 and EMS Coordinator responsibilities.





Lessons Learned

- Required new Environmental Awareness Training for all employees
 - New environmental training report process implemented
 - Training report and computer-based-training courses won 2012 SEE Industry Excellence Award
- Avoid confusion with corporate systems and documents
- Documents "do what you say and say what you do"
 - Don't over complicate processes
- Strive to reach "steady-state" with EMS documents and procedures
- Thank your employees and management for their efforts to gain this international certification







Questions?



- Other helpful references:
 - www.epa.gov/ems/
 - www.iso.org/iso/iso_14000_essentials

